YBS INTERNATIONAL BERHAD
Registration No. 200201014380 (582043-K)
(Incorporated in Malaysia)

Minutes of the **Twenty-Fourth ("24th") Annual General Meeting** ("**AGM**" or "**meeting**") of **YBS International Berhad** ("**YBS**" or "**the Company**") held at Mertajam, Level 1, Holiday Inn & Suites Penang Prai, 1919 Menara Sentral, Jalan Juru Sentral, 14000 Bukit Mertajam, Pulau Pinang on Friday, 28 August 2026 at 10.00 am

Present:	1. Dato' Dr. Mohd Sofi Bin Osman ("Dato' Dr. Chairman"), Independent Non-Executive Chairman 2. Mr. Yong Chan Cheah ("Mr. Jackie Yong"), Group Managing Director & Chief Executive Officer ("MD & CEO") 3. Mr. Yong Li-Xiang, Executive Director 4. Dato' Jimmy Ong Chin Keng, Independent Non-Executive Director ("INED") 5. Puan Najihah Binti Abas, INED
By Invitation:	Management Team 1. Mr. Low Maan Teong, Group Chief Operating Officer 2. Mr. Lee Choong Leong, Operation Director 3. Ms. Moy Ean Chung, Group Financial Controller 4. Ms. Ong Ee Chin, Finance Manager
In attendance:	Representatives of BoardRoom Corporate Services Sdn. Bhd. 1. Ms. Ong Tze-En, Company Secretary ("Ms. Ong")
External Auditors:	Grant Thornton Malaysia PLT 1. Mr. Teh Khang Xuen, Engagement Partner 2. Mr. Matthew Tan Khai Lun, Engagement Principal
Polling Agent:	Mega Corporate Services Sdn. Bhd. 1. En. Norhisham Bin Abdul Hamid 2. En. Ikhwan Syahmi Bin Mat Subari
Scrutineer:	Sharepolls Sdn. Bhd. 1. Cik Sofiah Binti Jasni
Shareholders / Corporate Representatives / Proxies / Invitees	As per Attendance List

The names of the shareholders, corporate representatives, proxies and invitees (collectively "**the Attendees**") who attended the 24th AGM are set out in the Attendance List and which formed an integral part of these Minutes.

Welcome address, introduction of Board members, Company Secretary and Auditors

(A) The Chairman of the Board of Directors of the Company ("**Board**"), Dato' Dr. Mohd Sofi Bin Osman ("**Dato' Dr. Chairman**") welcomed all Attendees to the 24th AGM. He informed that the Board had unanimously appointed him as Chairman of the 24th AGM pursuant to the Company's Constitution. He added that visual or audio recording of the meeting proceeding is strictly prohibited.

(B) Dato' Dr. Chairman then introduced his fellow Board members, the Company Secretary, and audit engagement partner from the external auditors, Grant Thornton Malaysia PLT ("**GTM**"). Thereafter, he invited the Company Secretary to brief all on the administrative and voting arrangements.

Administrative and polling arrangements

(C) Ms. Ong proceeded to apprise all present of the flow of the 24th AGM. She informed that eight (8) Resolutions as set out in the Notice of AGM would be tabled for consideration and, in accordance with the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("**Bursa Securities**") ("**ACE LR**"), would be voted on by way of poll.

(D) Ms. Ong pointed out the right of every member present at the meeting today either in person, or by proxy, or by corporate representative, to participate, speak and vote on the resolutions as stated in the meeting agenda. She then requested each member to introduce him or herself by stating their name and whether he/she is a shareholder or a proxy or a corporate representative before raising questions. She also shared that the Directors would endeavour to respond to all questions relevant to the resolutions being tabled today.

(E) Ms. Ong pointed out that polling process would be conducted upon conclusion of the deliberation of all business on the meeting agenda.

(F) She informed that Mega Corporate Services Sdn. Bhd. ("**MCS**") is the appointed polling agent to conduct the polling process while Sharepolls Sdn. Bhd. is the scrutineer to verify the poll results. She added that the representative of the polling agent would brief on the voting procedures prior to the start of voting and encouraged the Attendees to speak to a representative of the polling agent for any assistance.

(G) Thereafter, Ms. Ong invited Dato' Dr. Chairman to commence the formal business of the meeting.

Call to order and determination of quorum

(H) Dato' Dr. Chairman called the meeting to order and proceeded with the meeting proper upon receipt of confirmation from the Company Secretary that a quorum was present.

Notice of meeting

(I) Dato' Dr. Chairman informed that the notice of the 24th AGM was announced to Bursa Securities and published in the newspapers as well as circulated to the shareholders, Directors and the external auditors, GTM on 30 July 2026. The Notice of the 24th AGM together with Annual Report 2026 are published on the corporate website as well. As the notice has been properly given, it was taken as read.

(J) Dato' Dr. Chairman then exercised his right, as Chairman of the meeting, to demand for poll in accordance with Paragraph 80 of the Company's Constitution for all eight (8) resolutions as stated in the Notice of the 24th AGM.

(K) Dato' Dr. Chairman also highlighted that some of the shareholders had appointed himself, as Chairman of the meeting, as their proxy to vote on their behalf. Therefore, he would vote in accordance with the instructions given by the said shareholders.

Corporate Presentation and Pre-AGM Questions & Answers

(L) On invitation, Mr. Jackie Yong, the Group MD & CEO presented an overview and update on the business operations of the Company and its subsidiaries ("**Group**").

Corporate structure and organization chart

(1) The Group is a leading precision manufacturing group headquartered in Penang with over 30 years of manufacturing excellence in providing end-to-end solutions from design and prototyping to full-scale mass production and assembly, serving multinational customers across diverse industries.

(2) The Group is headed by the MD & CEO, who is supported by the Group Financial Controller and the Chief Operating Officer ("**COO**"). The COO is further supported by a management team comprising representatives from various business functions and units, including regional operations, Human Resources, and Management Information Systems.

Facilities and capabilities

(3) Currently, the Company has 13 subsidiaries across Southeast Asia, with operations in Malaysia, Vietnam, Thailand, and Singapore. Within Malaysia, the Group's subsidiaries are in Penang, Johor, and Melaka.

(4) The Group currently operates manufacturing facilities across Malaysia, Vietnam and Thailand, with each facility supporting different manufacturing capabilities. In Malaysia, the Group's facilities in Johor Bahru, Johor have a total built-up area of approximately 56,000 square metres and a workforce of more than 400 employees. The key capabilities of these facilities include stamping, numerically control turret ("**NCT**"), powder coating, box build and plastic injection.

(5) The Melaka facility, with a built-up area of approximately 15,000 square metres with more than 580 employees, specialises in stamping, tool and die, and sub-assembly. Meanwhile, the Penang facility occupies approximately 60,000 square metres, has a workforce exceeding 850 employees, and provides capabilities including computer numerical control ("**CNC**") machining, precision stamping, surface mount technology for printed circuit board assembly ("**SMT/PCBA**"), electronics manufacturing services ("**EMS**") services and EMS energy solutions for rechargeable batteries.

(6) Outside Malaysia, the Group operates in Ho Chi Minh City, Vietnam, which has the largest built-up area among the Group's facilities at approximately 80,000 square metres and a workforce of more than 900 employees. The facility's key capabilities include stamping, injection, paint and coating, and turnkey assembly. The Group also operates in Phetchaburi, Thailand. The facility there a built-in area of approximately 5,000 square metres and a workforce of more than 100 employees, focusing primarily on stamping, sub-assembly, and tool and die.

(7) In terms of the Group's combined production capacity, the facilities are equipped with 177 stamping presses, ranging from 45 metric tonnes to 500 metric tonnes, across all locations. The Group also operates 90 tool room machines, supporting processes such as CNC, electrical discharge machining ("**EDM**"), wire cutting, grinding and milling, as well as 15 NCT machines, including laser, punch and press brake equipment for prototyping. In addition, the Group has four SMT lines supporting PCBA assembly with automated optical inspection ("**AOI**"), x-ray and in-circuit testing ("**ICT**") capabilities.

(8) The Group maintains a strong quality management framework supported by various international certifications across its manufacturing locations. The Group's quality control framework encompasses inspection, process control, climate control and traceability.

(M) Dato' Dr. Chairman thanked Mr. Jackie Yong for an informative presentation and proceeded with the meeting agenda.

(N) Dato' Dr. Chairman went on to inform that the Board had received written queries from Minority Shareholders Watch Group ("**MSWG**"). He then invited Ms. Ong Ee Chin to read out the queries from MSWG alongside the Board's response. The queries from MSWG and responses were also projected on screen for easy reference by the Attendees. The full text of the queries from MSWG and response from the Board is as disclosed under "**Appendix A**".

(O) Ms. Ong Ee Chin then continued to read out the queries received from shareholders prior to the meeting and the Board's responses. The queries and responses were also projected on screen for easy reference by the Attendees. The full text of the queries from shareholders and response from the Board is as summarised under "**Appendix B**".

(P) At this juncture, several shareholders raised queries. The list of questions and the corresponding responses provided by the Directors and Management are attached herein as "**Appendix C**".

1. Audited financial statements for the financial year ended 31 March 2026 together with the Reports of the Directors and Auditors thereon

1.1 The Audited Financial Statements for the financial year ended 31 March 2026 ("**AFS FY2026**") of the Company and the Group together with the Directors' and Auditors' Reports thereon which had been previously circulated were laid to the shareholders for discussion. Dato' Dr. Chairman proceeded to invite questions from the floor pertaining to any relevant accounting related matters on AFS FY2026.

1.2 There being no question raised, it was recorded that the AFS FY2026 of the Company had been duly tabled and received by the shareholders.

2. To approve the payment of Directors' fees of up to RM300,000 to the Independent Non-Executive Directors for the period commencing one day after the 24th AGM until the conclusion of the next AGM of the Company in 2027 and further, to authorise the Directors to apportion the fees and make payment in the manner as the Directors may determine (Ordinary Resolution 1)

2.1 Dato' Dr. Chairman informed that the second agenda of the meeting was to approve Directors' fees of up to RM300,000 to the Independent Non-Executive Directors for the period commencing one day after the 24th AGM until the conclusion of the next AGM of the Company in 2027 and further, to authorise the Directors to apportion the fees and make payment in the manner as the Directors may determine. Details are enumerated in the Explanatory Notes accompanying the Notice of 24th AGM.

2.2 Dato' Dr. Chairman added that all Independent Non-Executive Directors (including himself) and persons connected to them are deemed interested and had therefore abstained from voting in respect of their direct and/or indirect interest on Ordinary Resolution 1.

2.3 On the proposal of Dato' Dr. Chairman, the motion for Ordinary Resolution 1 was put to vote by way of poll.

3. To approve the payment of Directors' benefits payable of up to RM100,000 for the period commencing one day after the 24th AGM until the conclusion of the next AGM of the Company in 2027 and further, to authorise the Directors to apportion the fees and make payment in the manner as the Directors may determine (Ordinary Resolution 2)

3.1 Dato' Dr. Chairman informed that agenda item 3 of the meeting was to approve payment of Directors' benefits payable of up to RM100,000 for the period commencing one day after the 24th AGM until the conclusion of the next AGM of the Company in 2027 and further, to authorise the Directors to apportion the fees and make payment in the manner as the Directors may determine. Details are enumerated in the Explanatory Notes accompanying the Notice of 24th AGM.

3.2 Dato' Dr. Chairman added that all Independent Non-Executive Directors (including himself) and persons connected to them are deemed interested and had therefore, abstained from voting in respect of their direct and/or indirect interest on Ordinary Resolution 2.

3.3 On the proposal of Dato' Dr. Chairman, the motion for Ordinary Resolution 2 was put to a vote by way of poll.

4. To re-elect Mr. Yong Chan Cheah who retires in accordance with Paragraph 102(1) of the Company's Constitution and who, being eligible, offer himself for re-election (Ordinary Resolution 3)

4.1 Dato' Dr. Chairman informed that Ordinary Resolution 3 dealt with the re-election of Mr. Yong Chan Cheah who retired pursuant to Paragraph 102(1) of the Company's Constitution and, being eligible, has offered himself for re-election.

4.2 Dato' Dr. Chairman added that details on the Board's justifications and basis in support of the re-election are included in the Explanatory Notes of the Notice of the 24th AGM.

4.3 On the proposal of Dato' Dr. Chairman, the Ordinary Resolution 3 was put to vote by way of poll.

5. To re-elect the following Directors who retire in accordance with Paragraph 107(2) of the Company's Constitution and who, being eligible, offer themselves for re-election:

(a) Mr. Yong Li-Xiang (Ordinary Resolution 4)
(b) Najihah Binti Abas (Ordinary Resolution 5)

5.1 Dato' Dr. Chairman informed that Ordinary Resolutions 4 and 5 dealt with the re-election of two (2) Directors, namely, Mr. Yong Li-Xiang and Puan Najihah Binti Abas. Both retired pursuant to Paragraph 107(2) of the Company's Constitution and, being eligible, have offered themselves for re-election.

5.2 Dato' Dr. Chairman added that details on the Board's justifications and basis in support of the re-election are included in the Explanatory Notes of the Notice of the 24th AGM.

5.3 On the proposal of Dato' Dr. Chairman, the Ordinary Resolutions 4 and 5 were put to vote individually by way of poll.

6. To re-appoint Grant Thornton Malaysia PLT as auditors of the Company and to authorise the Directors to fix their remuneration (Ordinary Resolution 6)

6.1 Dato' Dr. Chairman informed that Ordinary Resolution 6 was to re-appoint Grant Thornton Malaysia PLT as auditors of the Company to hold office until the conclusion of the next AGM and to authorise the Directors to fix their remuneration. He added that Grant Thornton Malaysia PLT had indicated their willingness to accept re-appointment.

6.2 On the proposal of Dato' Dr. Chairman, the Ordinary Resolution 6 was put to a vote by way of poll.

6.3 Having concluded the ordinary business of the meeting, Dato' Dr. Chairman proceeded with the Special Business.

7. Authority to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016 (Ordinary Resolution 7)

7.1 Dato' Dr. Chairman informed that Ordinary Resolution 7, if passed, would empower the Directors to issue and allot shares up to an aggregate number of not exceeding 10% of the total number of issued shares capital (excluding treasury shares) of the Company.

7.2 He added that approval from the shareholders would also waive the statutory pre-emptive rights of the shareholders of the Company to be offered new shares ranking equally to the existing issued shares of the Company arising from issuance of new shares pursuant to this mandate.

7.3 He added that the renewal of this general mandate would also provide the Board a certain amount of flexibility, when the need arises, to issue additional shares without any delay and cost in convening general meeting to specifically approve such issuance of shares.

7.4 Details of this resolution are set out in the Explanatory Notes accompanying the Notice of 24th AGM.

7.5 On the proposal of Dato' Dr. Chairman, the Ordinary Resolution 7 was put to vote by way of poll.

8. Proposed Change of Name of the Company from "YBS International Berhad" to "Allied Advance Technologies Berhad" (Special Resolution 1)

8.1 Dato' Dr. Chairman informed that the next item on the agenda was on the proposed change of name of the Company from "YBS International Berhad" to "Allied Advance Technologies Berhad" ("**Proposed Change of Company Name**").

8.2 He added that Special Resolution 1 if passed, would allow the Company to change its name from "YBS International Berhad" to "Allied Advance Technologies Berhad" with effect from the date of the issuance of the Certificate of Incorporation on Change of Name of Company by the Companies Commission of Malaysia. He explained that the Proposed Change of Company Name is part of a corporate rebranding initiative to better reflect the organisation's business strategy, expanded services, and future growth initiatives.

8.3 On the proposal of Dato' Dr. Chairman, the Special Resolution 1 was put to a vote by way of poll.

9. Any other business

9.1 In response to Dato' Dr. Chairman, the Company Secretary informed that no notice of any other business for transaction at the meeting had been received.

9.2 Dato' Dr. Chairman also invited questions from the floor and response from the Board are attached to these minutes as "**Appendix C**".

9.3 Dato' Dr. Chairman then invited representative of the Polling Agent, MCS, to take the meeting through the polling process.

9.4 En. Norhisham Bin Abdul Hamid, representative of MCS, briefed the meeting on the electronic polling process. He explained that identification wristbands had been issued to all shareholders, proxies and corporate representatives upon registration. Each wristband contained a unique QR (quick response) code which allowed shareholders, proxies and corporate representatives to access the e-polling system and cast their votes electronically using their smartphones or tablets when the voting session commenced.

9.5 He added that touch-screen voting stations were also provided at the registration counter on the left side of the meeting room for shareholders, proxies and corporate representatives who preferred to cast their votes using the devices provided.

9.6 Upon conclusion of the briefing from the representative of MCS, Dato' Dr. Chairman proceeded to commence the voting session. Dato' Dr. Chairman then invited representatives of the Scrutineer to witness the votes tabulation.

9.7 The meeting then stood adjourned at 11.10 am after all shareholders, corporate representatives and proxy holders had duly casted their votes.

10. Polling Results

10.1 The meeting was reconvened at 11.20 am. Dato' Dr. Chairman called the meeting to order and thanked the Attendees for waiting for the results.

Upon receipt of the Scrutineer's Report from Sharepolls Sdn. Bhd., En. Norhisham Bin Abdul Hamid, representative of MCS, presented the duly verified poll results in respect of all eight (8) resolutions to the Chairman. The poll results, as set out below, were simultaneously displayed on the screen for the information of the shareholders, proxies and corporate representatives present at the meeting.

Ordinary Resolutions ("**OR**")/ Special Resolution ("**SR**")	For		Against		Results
	No. of shares	%	No. of shares	%	
OR 1	90,743,079	70.2639	38,403,078	29.7361	Carried
OR 2	90,743,079	70.2639	38,403,078	29.7361	Carried
OR 3	90,803,179	70.2777	38,402,978	29.7223	Carried
OR 4	90,803,179	70.2777	38,402,978	29.7223	Carried
OR 5	90,868,179	70.3281	38,337,978	29.6719	Carried
OR 6	90,868,179	70.3281	38,337,978	29.6719	Carried
OR 7	90,868,079	70.3280	38,338,078	29.6720	Carried
SR 1	90,868,179	70.3281	38,337,978	29.6719	Not carried

The Chairman then declared that all seven (7) Ordinary Resolutions were duly passed by the requisite majority of votes and were therefore carried. The Chairman further declared that Special Resolution 1 had not been approved by the shareholders and was therefore not carried.

Resolved:

Ordinary Resolution 1
"THAT the payment of Directors' fees of up to RM300,000 to the Independent Non-Executive Directors for the period commencing one day after the 24th Annual General Meeting ("AGM") until the conclusion of the next AGM of the Company in 2027 and the authority for Directors to apportion the fees and make payment in the manner as the Directors may determine, be and is hereby approved."

Ordinary Resolution 2
"THAT the payment of Directors' benefits payable of up to RM100,000 for the period commencing one day after the 24th AGM until the conclusion of the next AGM of the Company in 2027 and the authority for Directors to apportion the fees and make payment in the manner as the Directors may determine, be and is hereby approved."

Ordinary Resolution 3
"THAT Yong Chan Cheah who retired in accordance with Paragraph 102(1) of the Company's Constitution, be and is hereby re-elected as Director of the Company pursuant to the Company's Constitution."

Ordinary Resolution 4
"THAT Yong Li-Xiang who retired in accordance with Paragraph 107(2) of the Company's Constitution, be and is hereby re-elected as Director of the Company pursuant to the Company's Constitution."

Ordinary Resolution 5
"THAT Najihah Binti Abas who retired in accordance with Paragraph 107(2) of the Company's Constitution, be and is hereby re-elected as Director of the Company pursuant to the Company's Constitution."

Ordinary Resolution 6
"THAT Grant Thornton Malaysia PLT be and are hereby re-appointed as Auditors of the Company, to hold office until the conclusion of the next annual general meeting and the Directors be and are hereby authorised to fix their remuneration."

Ordinary Resolution 7
Authority to issue and allot shares pursuant to Sections 75 and 76 of the Companies Act 2016

"THAT subject to the Companies Act 2016 ("**the Act**"), the Company's Constitution, the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("**Bursa Securities**") ("**Listing Requirements**") and the approvals of the relevant government or regulatory authorities, where such approval is required, the Directors of the Company be and are hereby authorised and empowered pursuant to Sections 75 and 76 of the Act to issue and allot from time to time such number of ordinary shares of the Company upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, PROVIDED ALWAYS THAT the aggregate number of ordinary shares to be issued pursuant to this resolution does not exceed ten per centum (10%) of the total number of issued share capital (excluding treasury shares) of the Company for the time being.

THAT the Directors are also empowered to obtain the approval for the listing and quotation for the additional shares so issued on the Bursa Securities AND THAT such authority shall continue to be in force until the conclusion of the next AGM of the Company or the expiration of the period within which the next AGM is required by law to be held or revoked/varied by resolution passed by the shareholders in general meeting whichever is the earlier.

THAT pursuant to Section 85(1) of the Act to be read together with Paragraph 62(1) of the Constitution of the Company, all new shares or other convertible securities in the Company shall, before they are issued, be first offered to such persons who are entitled to receive notices from the Company of general meetings as at the date of the offer in proportion as nearly as the circumstances admit, to the amount of the existing shares or securities to which they are entitled ("**Pre-emptive Rights**").

AND THAT should this resolution be passed by the shareholders, this resolution shall have the effect of the shareholders having agreed to irrevocably waive their Pre-emptive Rights pursuant to Section 85(1) of the Act and Paragraph 62(1) of the Constitution of the Company in respect of the new shares to be issued and allotted by the Company and the issuance of such new shares of the Company will result in a dilution to their shareholding percentage in the Company. Subsequent to the passing of this resolution, if this paragraph is or is found to be in any way void, invalid or unenforceable, then this paragraph shall be ineffective to the extent of such voidness, invalidity or unenforceability and the remaining provisions of this resolution shall remain in full force and effect.

AND THAT the new shares to be issued shall, upon issuance and allotment, rank equally in all respects with the existing shares of the Company, save and except that they shall not be entitled to any dividends, rights, allotments and/or any other forms of distribution that which may be declared, made or paid before the date of allotment of such new shares."

11. Conclusion

11.1 There being no other business, the meeting concluded at 11.21 am with a vote of thanks to the Chair.

Confirmed as correct

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Dato' Dr. Chairman

Operational & Financial Matters

1. The Group recorded a profit before tax of RM24.3 million in FY2026, which was significantly supported by a RM45 million fair value gain on its investment property. Excluding this gain, the Group would have recorded a loss before tax of RM20.7 million, highlighting the weakness in its underlying operations. (page 14 of AR 2026)

   (a) When does management expect the Group's core manufacturing operations to return to profitability and achieve sustainable earnings without relying on fair value gains or other non-recurring items?

   Response:
   The Group's core manufacturing operations, namely Precision Machining and Stamping, remained profitable in FY2026 and drives the Group's earnings. Management is focused on improving the performance of the other business segments through operational efficiency initiatives, cost optimisation and better capacity utilisation. Supported by the continued strength of its core manufacturing businesses, contributions from Allied Group and the expansion of the Prai facility, the Group aims to further strengthen its underlying operating performance and earnings sustainability in the coming years.

(b) Which business segments were profitable in FY2026 and what were their respective contributions to the Group's earnings?

Response:
Details of the Group's operating segments and their respective financial performance are disclosed on page 130 of the Annual Report 2026. The Precision Machining and Stamping segment was the key profitable segment in FY2026 and remained the primary contributor to the Group's operating performance. Going forward, management will continue to leverage the strengths of this core business while implementing initiatives to improve the profitability of the Group's other operating segments.

(c) Which business segments are expected to be the key earnings drivers over the next two to three years?

Response:
The Group expects its Precision Engineering and Plastic Injection Moulding, Precision Machining and Stamping, and Electronic Manufacturing Services (EMS) segments to remain the key earnings drivers over the next two to three years. These businesses are expected to benefit from increased capacity utilisation, operational improvements, new customer programmes and the contribution from Allied Group following its acquisition, positioning the Group for sustainable growth.

(d) What are the key operational initiatives being undertaken to improve the profitability of the lossmaking businesses? And what measurable improvement does management expect from these initiatives in FY2027?

Response:
Under EMS segment, the Prai facility is still in the ramp-up phase, the Board views the ramp-up as a medium-term process. Management is actively working on optimising utilisation through existing customer growth, new programme awards and leveraging opportunities arising from the Allied integration, showing Group's commitment to scaling its operations in line with the expansion.

Under Paper Products segment, the Board is assessing appropriate measures to improve lossmaking businesses performance. As these plans involve commercially sensitive matters, we are unable to disclose further details at this stage.

2. The Group recorded non-refundable deposits of RM105.3 million as at the end of FY2026, representing the partial purchase consideration for the Allied Group, even though the acquisition was only completed on 8 April 2026. The remaining USD12 million of purchase consideration is payable after completion, with USD6 million subject to an adjustment based on Allied Group's Operational EBITDA. (page 152 of AR 2026)

   (a) The USD6 million portion of the remaining purchase consideration is subject to an adjustment based on Allied Group achieving cumulative Operational EBITDA of at least USD8 million for the period from 1 April 2025 to 31 March 2027. What was Allied Group's actual Operational EBITDA for FY2026 and how does this compare with the level assumed when the acquisition was negotiated?

   Response:
   As the audit of Allied Group is still in progress, it would be premature for management to comment on or assume the final Operational EBITDA outcome at this stage. The final purchase consideration adjustment, if any, will be determined in accordance with the agreed terms of the acquisition upon completion of the measurement period and the relevant audit review.

(b) Based on Allied Group's performance to date, how confident is management that the USD8 million Operational EBITDA threshold will be achieved? What are the key factors that could result in the threshold not being met?

Response:
Management remains cautiously optimistic regarding Allied Group's ability to achieve the agreed performance threshold based on its current order book, customer engagements and operational improvements. Nevertheless, performance remains subject to external factors including customer demand, supply chain conditions, foreign exchange movements and general economic conditions.

3. The Group's borrowings more than tripled to RM172.3 million in FY2026 from RM53.3 million in FY2025, lifting gearing to 1.1 times. Meanwhile, operating cash inflow was only RM9.3 million and cash balance declined during the year. (page 14-15 of AR 2026)

   (a) With further acquisition consideration still payable and continued investment required for the Prai facility, what are management's targeted debt-to-equity ratio and free cash flow generation for FY2027 and FY2028?

   Response:
   The increase in borrowings is primarily attributable to the Allied Group acquisition and the Group's investment in the new Prai manufacturing facility. Moving forward, management will focus on strengthening operating cash flows, improving working capital efficiency and maintaining a prudent level of gearing while supporting the Group's growth strategy. The Group remains committed to disciplined capital management and long-term financial sustainability.

(b) How much debt headroom remains under the Group's existing banking facilities? Are there any significant refinancing or covenant risks over the next two to three years?

Response:
The Group remains in compliance with its financing obligations and will continue to actively manage its funding position while maintaining close engagement with its banking partners. Management regularly reviews the Group's funding requirements to ensure sufficient liquidity and financing flexibility to support its operations and investment needs.

Sustainability Matters

4. The significant increase in electricity generated from renewable sources appears to have been driven largely by the purchase of IRECs. (page 44 of AR 2026)

   (a) What proportion of the Group's total electricity consumption in FY2026 was covered by IRECs and how much was generated from the Group's own renewable-energy facilities?

   Response:
   The renewable electricity consumption reported by the Group in FY2026 was fully attributed to the purchase of IRECs, with no electricity generated from the Group's own renewable energy facilities during the financial year. The use of IRECs forms part of the Group's ongoing commitment towards supporting its sustainability and carbon reduction initiatives.

(b) Does the Group plan to reduce its reliance on IRECs by increasing actual renewable energy generation such as through solar PV installations at its manufacturing facilities? If so, what are the Group's targets and implementation timeline?

Response:
Management will continue to evaluate opportunities to increase the use of renewable energy, including solar photovoltaic installations, where feasible and commercially viable. In the meantime, IRECs remain part of the Group's sustainability strategy to support its renewable electricity initiatives. The Group remains committed to enhancing its sustainability performance and ensuring compliance with Bursa Malaysia's sustainability-related requirements and disclosures.

5. With the commissioning of the new Prai manufacturing facility and the acquisition of additional manufacturing operations, does the Group expect its overall energy consumption and carbon emissions to increase? Has the Group set any targets to reduce energy and emissions intensity as its manufacturing capacity expands?

Response:
As the Group expands its manufacturing capacity through the Prai facility and the Allied Group acquisition, overall energy consumption and carbon emissions may increase. Management remains committed to improving energy efficiency, enhancing sustainability performance and ensuring compliance with Bursa Malaysia's sustainability-related listing requirements and disclosures.

Appendix B

24th Annual General Meeting held on Friday, 28 August 2026

Response to Questions from A Shareholder, Mr. Yong Swee Chuan that was received through email on 25 August 2026

Q1. Suspension and Subsequent Removal

On 9 April 2025, Mr Yong Swee Chuan was suspended pending investigation, and the Company stated that the suspension was not disciplinary action and that no conclusion had been reached. However, on 15 April 2025, YBS issued notices proposing his removal as director of several subsidiaries.

Can the Board explain what circumstances and governance considerations led to the decision to initiate the removal process at that stage, while the investigation was still ongoing?

Q2. Request for an Official Board Meeting

On 11 April 2025, Mr Yong Swee Chuan formally requested that his suspension and related governance concerns be addressed at an official Board meeting.

Can the Board confirm whether this request was tabled before the Board or otherwise considered by the Board and, if no Board meeting was convened, explain why?

Q3. Reason for Removal

At the meeting held on 14 May 2025, Mr Yong Swee Chuan asked for the reason for his removal as director. No substantive reason was provided. The removal had taken place before the Domestic Inquiry conducted on 10 June 2025.

Can the Board state clearly who considered and approved the decision to remove Mr Yong Swee Chuan, the authority and governance process relied upon, and the substantive basis for that decision before the Domestic Inquiry was completed?

Q4. Mr Yong Swee Chuan's Objection to Termination

Following the termination of his employment, Mr Yong Swee Chuan expressly informed the Company that he did not accept the termination as fair or justified and that he intended to pursue external legal and industrial-relations remedies.

Without asking the Board to comment on the merits of matters presently before the Court or Industrial Court, can the Board confirm whether his objections were formally brought to the Board's attention and what governance process was followed after receiving them?

Response to Q1 to Q4:

Q1-Q4 are inter-related, and these issues are presently the subject of legal proceedings, the Board of Directors of YBS International Berhad ("**Company**") ("**Board**") is unable to comment on the particulars of the matters or the positions taken by the parties.

Q5. Appointment of Mr Yong Li-Xiang and Familial Relationship Policy

Mr Yong Swee Chuan was removed as a director of the subsidiaries on 14 May 2025. Subsequently, Mr Yong Li-Xiang, the son of Mr Yong Chan Cheah, was appointed as an Executive Director of YBS on 1 October 2025. The Group had previously applied a Familial Relationship Policy. Mr Yong Swee Chuan's wife, who was serving as his Personal Assistant, was terminated with effect from 24 April 2024 due to the familial relationship.

Can the Nomination Committee explain whether the same Familial Relationship Policy was applied consistently to other comparable familial relationships within the Group, including the appointment of Mr Yong Li-Xiang as Executive Director? If different treatment was applied, what governance considerations supported the difference?

Response:

The Group (the Company and its subsidiaries, collectively) remains committed to applying its governance policies fairly and appropriately while taking into consideration the facts and circumstances of each case. Any appointment of directors is subject to the assessment and recommendation of the Nomination Committee and approval by the Board, taking into account, among others, the candidate's qualifications, experience, competencies, suitability and the needs of the Group. The Board is satisfied that all appointments were considered in accordance with the applicable governance framework and in the best interests of the Group.

Q6. 10% New Share Mandate and Dilution

The Company is seeking authority to issue up to 10% new shares and to waive existing shareholders' pre-emptive rights, while also stating that there is presently no decision to issue new shares.

Since there is presently no specific decision to issue new shares, why is the Board seeking authority to issue up to 10% new shares while also asking shareholders to waive their pre-emptive rights?

What safeguards will the Board put in place to avoid unnecessary dilution of existing shareholders?

Response:

The 10% mandate is sought to provide the Company with flexibility to raise funds efficiently if a genuine funding need or business opportunity arises. At present, there is no specific proposal to issue new shares.

The Board will only utilise the mandate where there is clear commercial justification, after considering alternative funding options, the impact on shareholders, and compliance with the ACE Market Listing Requirements of Bursa Malaysia Securities Berhad ("ACE LR"). Any exercise will be announced with the rationale, use of proceeds and relevant impact, and remains subject to shareholders' approval.

Q7. Allied Transaction and Subsequent Dispute

On 18 September 2024, YBS announced that it had entered into a Memorandum of Understanding with Allied Technologies Holdings Pte Ltd in relation to the proposed acquisition of the Target Companies and/or their assets. This followed significant changes in the Company's Board and shareholding structure on 19 August 2024.

The transaction was subsequently followed by the Master Sale and Purchase Agreement dated 28 May 2025. YBS has since announced that Allied Technologies filed a winding-up petition dated 14 August 2026, which was served on YBS on 21 August 2026, claiming USD6 million under the MSPA, which YBS disputes?

Without commenting on the merits of any private agreement or ongoing legal proceedings, can the Board explain what governance, due diligence and oversight processes were applied to ensure continuity, independent evaluation and appropriate scrutiny of the Allied transaction during that transition period, and how the Board assessed and monitored the material risks associated with the transaction?

Response:
The Allied transaction was considered through the Company's approval processes, including review by management, the Board and professional advisers where appropriate.

The Board exercised oversight over the transaction and assessed the associated risks. As announced by the Company on 23 August 2026, a dispute has subsequently arisen between the parties. The Company has made the relevant public disclosures and is taking the necessary steps to protect its interests.

As the matter is presently subject to legal proceedings, the Board is unable to comment further beyond what has been publicly disclosed. The Company will make the necessary announcements in compliance with the ACE LR as and when required.

Appendix C

24th Annual General Meeting held on Friday, 28 August 2026
Response to Questions from Shareholders at the Annual General Meeting

The questions and responses have been edited for clarity.

A. Query from Yong Swee Chuan [Q1 ONLY]

Q1. Mr. Yong Swee Chuan expressed dissatisfaction with the Company's decision on removing him as director of several subsidiaries and queried on the Board of Directors' decision and Company's governance procedures on removing him as director of the subsidiaries.

Response:
The Chairman informed that the Company had complied with the applicable corporate governance requirements and procedures in effecting the removal of directors at the subsidiary level. The removal was carried out through the convening of extraordinary general meetings of the respective subsidiaries and the passing of the requisite shareholders' resolutions.

Given that the subsidiaries are wholly owned by YBS, the board of directors of YBS International Berhad ("**YBS**" or "**Company**") ("**Board**") had made the relevant decision at that material point in time.

The questions and responses have been edited for clarity.

The Chairman further noted that the matter is currently the subject of ongoing court proceedings. As such, it would not be appropriate for the Company to comment further, and the Company would allow the legal process to take its course and the Court to determine the issues in dispute.

B. Query from Kevin Ng Poh Yin [Q2 – Q6]

Q2. What are the business activities being undertaken at the Prai facility to support the expansion of the Group's Electronics Manufacturing Services ("EMS") segment?

Response:
The Prai facility currently focuses on two major business activities. The first relates to printed circuit board assembly ("**PCBA**") and surface-mount technology ("**SMT**") assembly, covering both front-end and back-end processes and catering to the requirements of existing customers, including specialised PCB applications. The second area relates to energy storage systems, including solutions for household and smaller-scale applications.

The questions and responses have been edited for clarity.

Q3. What is the current utilisation rate of the Prai facility and the expected timeline to achieve full utilisation

Response:
The Prai facility is currently operating at an utilisation rate of slightly above 40%. Part of the remaining capacity is being reserved for future requirements and discussions with potential customers are ongoing to secure new orders. Management expects the facility to achieve full utilisation in approximately another two years to achieve full utilisation.

Management informed that the Prai facility is currently operating at a utilisation rate of slightly above 40%. While part of the remaining capacity has been earmarked for future business requirements, the Group is engaging with potential customers to secure additional orders. Management expects the facility to achieve full utilisation in approximately two years, subject to prevailing business and market developments.

The questions and responses have been edited for clarity.

Q4. Does the Company have sufficient funding to continue supporting the Enovix project, particularly for raw material purchases, or whether additional funding through private placements or borrowings might be required?

Response:
At this juncture, there is no intention to undertake any fund-raising exercise specifically for this purpose. The Group will continue to monitor and assess its funding requirements from time to time based on operational and business needs.

Q5. There was increase in employee turnover from FY2025 to FY2026, from 117 employees to 393 employees. What are the reasons for the significant increase in employee turnover?

Response:
Management explained that a number of employees who had been with the Group for several years had acquired valuable skills and experience through their employment. Some of these employees subsequently left to pursue career advancement opportunities, including positions offering more attractive remuneration and benefits.

The questions and responses have been edited for clarity.

Q6. Please provide update on the integration of Allied following completion of the acquisition and when full integration was expected to be achieved?

Response:
The acquisition was completed on 8 April 2026, following which the Group obtained full control of the Allied Group. The integration process is currently underway, covering areas such as engineering, marketing, systems, workforce and production capacity. Full integration would take time and is expected to be completed within approximately two to three years, particularly as corporate values, business processes and organisational culture needed to be aligned.

As Allied had established standard operating procedures, the Group intends to retain where appropriate. Improvements, where needed, would be introduced, progressively by adopting relevant practices and procedures from the Group.

The combination of the two businesses is expected to strengthen the Group's revenue growth prospects. However, Management is not in a position to provide any projection or estimate of the resulting impact on future earnings or profitability at this stage.

The questions and responses have been edited for clarity.

C. Query from Choo Siew Fah [Q7 + Q8]

Q7. What additional capital expenditure ("CAPEX") required for the expansion of the Group's Prai manufacturing operations?

Response:
Management responded that a substantial portion of the major CAPEX had already been incurred, particularly for renovation works, cleanroom facilities and power supply infrastructure.

The Group had acquired the Prai factory premises, which were previously leased.

Any further expansion-related CAPEX would be considered based on customer requirements, expected investment returns and the anticipated recovery period for such investments before proceeding.

The questions and responses have been edited for clarity.

Q8. There was approximately RM8.3 million impairment relating to the paper products segment. What is Management's evaluation of a potential disposal as part of its strategy to address the segment's operational challenges?

Response:
Following the acquisition of Allied, the Group's business portfolio and strategic priorities would continue to evolve. In this regard, the paper products segment is no longer considered a core business of the Group. The segment had also recorded a significant impairment during financial year under review.

Accordingly, the Board would continue to review the paper products segment and consider various options, including restructuring to improve its performance and strengthen shareholder value.